



Consultation undertaken to create the strategy

Since 2015 a range of conversations and events have taken place to help us identify how carers in Angus want to be supported. Unpaid carers have actively informed and shaped the carer strategy and improvement plan, through inclusion of representatives in the Angus Carers Strategic Partnership Group and through the Angus Carers Voice Network. The draft strategy document and Improvement Plan were also refined through consultation with key stakeholders - professionals in the Health and Social Care Partnership, Angus Council, members of the public and unpaid carers.

Carers consultation events and methods (see Appendix 2)

Young Carers Consultation Day April 2015 Carers Consultations Local Carers Support Groups May - June 2015 Stakeholders Review event & Survey Monkey April - May 2015 Carers Census Consultation Nov 2016 Young Carers Stakeholders Event Nov 2016 Carers Diary Project May 2017 Carers (Scotland) Act 2016 Consultation on draft regulations July 2017 Carers Conversations Day August 2018 Review of Angus Carers Strategy 2013-16 May - August 2019 Carers Conversations Day June 2019

The implementation of the Carer Strategy and Improvement Plan will be evaluated regularly in consultation with stakeholders in order to maintain a partnership approach, with a keen eye on delivery of the vision, the emergence of unforeseen consequences, and the need to adapt and develop the plan over its lifetime.

This Improvement Plan lists the actions we will take to achieve our outcomes to ensure that:

- Carers are identified
- Carers are supported and empowered to manage their caring role
- Carers are enabled to have a life outside of caring
- Carers are fully engaged in the planning and shaping of services
- Carers are free from disadvantage or discrimination related to their caring role
- Carers are recognised and valued as equal partners in care.

It explains how the Angus Carers Strategic Partnership Group (ACSPG) will measure success, who is responsible for the work and the time-scales for it.

					Link to National
Intended outcome	Improvement action	Success criteria	Responsible	Timescale	Outcome
OUTCOME 1 - Carers			1_	T	I
Support those in a variety of caring	Introduce and promote a new carers emergency card	Increase uptake of card and review its impact and effectiveness	Emergency planning sub- group	April 2020	2 ,3 & 6
roles to recognise themselves as carers	Develop carers information and give clear directions for support on the Independent Living Angus website. Highlight the range of caring roles and that people being cared for do not have to be getting support services for someone to qualify as a carer.	Monitor how often the information is accessed Monitor feedback from users Monitor feedback from agencies mentioned on the site	ACSPG	On-going over life of strategy	2 & 6
	Promote Carer Positive accreditation to local employers	Increase the number of accredited local health and social care employers by 50%	ACSPG	April 2021	2 ,3 & 6
1b) Promote public awareness of carers and the diversity of the caring role	Promotion of the new Carer Strategy through a range of media and locations	Monitor how often the information is accessed Monitor feedback from users	ACSPG	December 2019	2 & 5
	Develop and deliver a digital plan to ensure on-going promotion of carers' issues	Monitor how often the information is accessed Monitor feedback from users	ACSPG	April 2020 and on- going	2 & 5
	Ensure information is widely available in a range of formats	Monitor feedback from users	ACSPG	April 2020 and on- going	2 &5
1c) Ensure training for all relevant staff (particularly in health, social care and education) includes carer awareness and carer support	Carers are consistently identified by staff irrespective of the impact of their caring role	Increase in number of carers identified at the Carers Census Increase in the number of Adult Carer Support Plans (ACSPs) offered to 16% of local carers Increase in the number of Young Carer Statements (YCSs) offered to 30% of local young carers	ACSPG	April 2020 and 6- monthy afterwards	2,3 & 6
	' '	Increase in the number of ACSPs offered to 16% of local carers	ACSPG	By April 2022	2 ,3 & 6
	Increase the proportion of new young carers identified below the Local Eligibility threshold	Increase in the number of YCSs offered to 30% of local young carers	ACSPG	By April 2022	2 ,3 & 6

					Link to National
Intended outcome	Improvement action	Success criteria	Responsible	Timescale	Outcome
OUTCOME 2 - Carers	are supported and empowere	d to manage their caring ro	le		
2a) Provide accessible information, advice and direction to support for all carers across Angus	Involve carers in the design of a "What do you need to know and when" information booklet for carers in transition	Booklet is produced and available in a range of formats	Angus Carers Centre	April 2020	4, 5 & 6
	Build on the presence of locality workers in Locality Improvement Networks to increase professional awareness of the role of carers and how best to support them	Increase in carer identification and appropriate level of support provided.	Locality Improvement Group Planning Officers and Locality Workers (Angus Carers Centre & Voluntary Action Angus)	On-going over life of strategy	1 & 5
	Provide specific training for carers on managing their finances and budgeting (particularly during transitional stages, e.g. post school/ leaving or returning to work & retirement	Provide at least one workshop in each locality	Financial Inclusion Group	April 2020	5
	Provide SDS Support & Brokerage Service to carers	Carers are supported to use SDS budgets effectively	Dundee Carers Centre	On-going over life of strategy	5 & 3
	Consider the needs of carers who are geographically or socially isolated or not accessing support for other reasons; and how these can be met.	Action plan in place	ACSPG	On-going over life of strategy	1 & 5
	Develop a clear "Local Carer Pathway" so that carers know how to access support; in partnership with the Coalition of Carers and local stakeholders.	"Local Carer Pathway" in place	ACSPG	April 2020	2, 4, 5 & 6
2b) Develop supports for carers that will prevent them reaching crisis	Adult and young carers receive Carer Information & Support Plan/Adult Carer Support Plans/Young Carers Assessment/Young Carer Statements within the agreed time-scales which identify their personal needs and outcomes. Verify that assessment tools and eligibility criteria are working effectively to manage referrals/meet outcomes appropriately	AHSCP responds to referrals and completes adult carer support plans in line with Eligibility, Case Prioritisation & Assessment Operational Instruction. Young Carer Statements will be completed within 4 working weeks of a young carer being offered or requesting one. Angus Carers Centre responds to referrals within 5 working days and completes support plans within 28 working days.	ACSPG	On-going over life of strategy	1, 5 & 6

Intended outcome	Improvement action	Success criteria	Responsible	Timescale	Link to National Outcome
OUTCOME 2 - Carers	are supported and empowered	d to manage their caring ro	le		
	Increase the numbers of young carer statements in place – promote proactive engagement in education, post 16 and the community.	Increase number of Young Carers Statements offered and completed by 50%. Continue awareness- raising activity in schools	Young Carers Strategic Group	On-going over life of strategy	1, 5 & 6
	Introduce an automatic referral to Angus Carers Centre following the completion of an Adult Carer Support Plan which identifies the carers having below the	Increase number of appropriate referrals to Angus Carers Centre from Angus Adult Services Teams by 30% Carers self-report	ACSPG Learning & Development Group	April 2020	1 & 5
	threshold needs	improvement on "Better Quality of Life" Outcomes			
	Investigate opportunities for a "Test of Change" to promote the use of Carer Mentors to provide community based info & support to those who have low to moderate impact caring roles	Complete 1 trial session of "Coaching/Mentoring" Training for carers who meet training criteria	ACSPG/Angus Council & HSCP Organisational Development. Communities Team	August 2020	4 & 6
2c) Develop local arrangements to support carers in crisis	Investigate the extent to which carers access independent advocacy in Angus	Increase the number of carers referred to Angus Independent Advocacy by 20%	ACSPG/Angus Advocacy Strategic Group	April 2020 & On- going over life of strategy	4, 5 & 6
	Support carers when their caring role comes to an end	Sustain appropriate level of Bereavement Support for registered carers (aged 18 plus) for up to 2 years	Angus Carers Centre	On-going over life of strategy	3
	Ensure that carers are given clear and consistent information about waiving of charges and service contribution policies	Monitor how often the information is accessed Monitor feedback from users	ACSPG Angus Support and Care Support Steering Group Providers Forum	On-going over life of strategy	5
	Continue the Counselling Service for registered carers aged 16+	Service is provided in all localities at times appropriate for carers	Angus Carers Centre	On-going over life of strategy	

					Link to National
Intended outcome	Improvement action	Success criteria	Responsible	Timescale	Outcome
OUTCOME 3 - Carers	are enabled to have a life outs	ide of caring	ı		I
3a) Ensure that there are a range of short break options accessible to the diverse population of local carers to support them in their caring role	All support plans include an outcomes plan which identifies if any short break activities are needed to support carers to sustain their caring role	Number of support plans completed appropriately Range of carer populations benefiting from short breaks option increases Range of evaluation methods used to capture carer experience	ACSPG Learning & Development Group ACSPG	On-going over life of strategy	2, 5 & 6
	Ensure that the range of adult and young carers have a greater choice of a variety of local, innovative and flexible respite/short break options, including activities which promote mental health & wellbeing	Number of support plans completed appropriately Carers report increase in self-resilience	ACSPG Learning & Development Group Angus Health & Well Being Network	On-going over life of strategy	2, 5 & 6
	Increase access to the Short Breaks Bureau, including continuation of the Respitality scheme to support outcome planning including digital information	Increase in use of Short Breaks Bureau, by wider public, workers from HSCP and carers Increase in visits to Angus Carers Centre Website Increase in Businesses donating to Respitality Angus Carers Centre	ACSPG Learning & Development Group Angus Council Angus Social Enterprise Network	On-going over life of strategy	2, 5 & 6
3b) Support opportunities for carers to work or continue to work when they wish	All support plans include an Outcomes Plan which identifies any carer aspirations to take up, continue or return to study employment, or training	Number of support plans completed appropriately	ACSPG Learning & Development Group	On-going over life of strategy	2, 5 & 6
3c) Provide opportunities for carers to participate in a range of supports and activities that are important to	Publicise local groups and activities and support carers to attend; Ensure activities are targeted at all carer groups and held in a variety of geographical locations; promote use of Angus Locality Locator	Increase in groups and orgs advertising on Locality Locator Increase in number of groups and activities attended by carers	Voluntary Action Angus	On-going over life of strategy	2, 5 & 6
them	carers through flexible opportunities to attend a	Carer support activities are identified in appropriate third sector contracts	Angus Council Contracts Team Angus Carers Centre	On-going over life of strategy	2, 5 & 6
	Develop links between ACSPG and Angus Social Enterprise Network to develop innovative short break programmes	Evidence of partnership working Alternative short break programmes identified	ACSPG/Angus Social Enterprise Network	April 2020 & On- going over life of strategy	2, 5 & 6

Intended outcome	Improvement action	Success criteria	Responsible	Timescale	Link to National Outcome
OUTCOME 4 - Carers	are fully engaged in the plann	ing and shaping of services	;		
4a) Ensure the views of carers are consistently represented in Angus HSCP's decision-making	All change programmes and projects will identify carers as key stakeholders	Carer perspectives will be clearly recognisable in recommendations in all reports Carer representatives will be supported to participate in working groups	ACSPG to audit	April 2020 & On- going over life of strategy	5 & 6
	All reports submitted to the IJB will include a carer impact assessment or reference to carers in 'other implications' section	Carer's perspective becomes expected as part of IJB business	IJB carer representative to monitor	April 2020 & On- going over life of strategy	5 & 6
	All assessment documents will include reference to carer consultation and perspective	Carer's perspective becomes expected as part of all assessment decisions and required 'field' in electronic documents	ACSPG to audit	August 2020 & On-going over life of strategy	5 & 6
4b) Ensure that carers are informed about opportunities to shape services	Social media, newsletters etc will be used to publicise how carers are shaping services	Awareness will be raised and carers will feel empowered and valued Verify through feedback	ACSPG to audit	April 2020 & On- going over life of strategy	5 & 6
	All assessment documents will include reference to carer consultation and perspective and how they can shape services	Seeking carers' perspectives on shaping services will become the norm	ACSPG to audit	August 2020 & On-going over life of strategy	5 & 6
	Care management training will include learning outcomes relating to carers involvement in shaping services	Workers will proactively seek carer involvement in shaping services	ACSPG to audit	August 2020 & On-going over life of strategy	5 & 6
4c) Ensure that we deal with anything that gets in the way of carers being	Arrangements will be made to support carers to participate in engagement opportunities	Ensure times and venues for carer engagement opportunities are 'carer- friendly' and accessible	ACSPG to audit	April 2020 & On- going over life of strategy	5 & 6
fully engaged, such as resources, location and timing of meetings etc	Consider whether participation in carer engagement qualifies for 'replacement care'	Remove financial disincentives to participation in carer events/groups	ACSPG to audit	August 2020 & On-going over life of strategy	5 & 6
	Ensure that language and presentation of materials are customer-facing and encourage carer engagement	Ensure that carers feel included, and can clearly understand how to participate and their value as contributors	ACSPG to audit	August 2020 & On-going over life of strategy	5 & 6

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Intended outcome OUTCOME 5 - Carers	Improvement action are free from disadvantage an	Success criteria	Responsible their caring role	Timescale	Outcome
5a) Consult with carers to identify any areas of disadvantage or	We will ask a wide range of local adult and young carers, what they think the local issues are and what would help	Feedback from carers	ACSPG	April 2020	2 & 4
discrimination	We will seek the views of the local agencies which support adult and young carers across Angus	Feedback from carers' representative organisations	ACSPG	April 2020	2 & 4
	We will consult other groups which are in contact with people with protected characteristics (i.e. age, disability, gender, race, pregnancy & maternity, gender re-assignment, marriage and civil partnership, religion and belief, sexual orientation) to raise awareness of the caring role and seek their views	Feedback from other groups engaged with people with protected characteristics	ACSPG	April 2020	1,2 & 4
	We will seek the views of Scotland's dedicated minority ethnic carer's organisation (MECOPP) on good practice in this area	Good practice criteria established	ACSPG	April 2020	2 & 4
5b) Address barriers that disadvantage or discriminate against carers	We will draw up a local action plan to address barriers, based on feedback from: carers their representative organisations other groups in contact with people with protected characteristics and MECOPP	Action plan in place ACSPG		August 2020	2 & 4
	All proposed changes to strategy and policy will be checked for their impact on carers with protected characteristics.	AHSCP's Equality Impact Assessments are monitored and evidence that any impact on carers with protected characteristics has been considered.	ACSPG	On-going over life of strategy	2 & 4
	We will link with work of the Angus Advocacy Strategy to ensure carers with protected characteristics have access to support to challenge disadvantage and discrimination	Monitor how often the service is accessed by carers with protected characteristics Monitor feedback from carers	ACSPG	On-going over life of strategy	2

Intended outcome	Improvement action	Success criteria	Responsible	Timescale	Link to National Outcome
5c) Support professionals to understand the impact protected characteristics can have on a carer	We will provide resources and training opportunities to raise their awareness of the barriers faced by adult and young carers who have protected characteristics	Monitor how often the information is accessed Monitor feedback from training opportunities Monitor feedback from carers	ACSPG	On-going over life of strategy	2
	We will provide information and resources for professionals on how to source resources to support communication with carers, for example translation services	Monitor how often resources and information are accessed Monitor feedback from carers	ACSPG	On-going over life of strategy	2

Intended outcome	Improvement action	Success criteria	Responsible	Timescale	Link to National Outcome
6a) Ensure that all professionals value the role and	Develop carers sections on Angus Council and Angus HSCP websites, and proactively link to them.	Measure impact through feedback mechanisms, including 'hits' on webpages	ACSPG	April 2020	2 & 4
contribution of carers in supporting people in their community	Develop training materials so that professionals are exposed to carers' issues in their training	Measure impact through feedback mechanisms (e.g. what did you think of the carers input in your training?)	ACSPG	August 2020	2 & 4
	Ensure that we use opportunities to publicly recognise carer's positive contributions through a variety of media	Measure impact through feedback mechanisms (e.g. what did you think of the carers input in the newsletter?)	ACSPG	On-going over life of strategy	1, 2 & 4
	Identify opportunities to extend the message to professionals less directly exposed to the carers issues	More professionals are aware of carers' contributions. See measures above	ACSPG	On-going over life of strategy	1, 2 & 4
	Ensure that carers are aware that that can get support from independent advocacy services	Number of carers who access independent advocacy	ACSPG	On-going over life of strategy	4 & 5

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Intended outcome	Improvement action	Success criteria	Responsible	Timescale	National Outcome
OUTCOME 6 - Carers	are recognised and valued as	equal partners in care			
6b) Recognise the expertise that carers bring and ensure their views are fully reflected in planning to meet	Incorporate this concept, and its limitations, in all Social Work and Health professional training	'Equal partners' becomes the general understanding and approach More carers should feel more involved and that they are treated as equal partners	ACSPG	April 2020 and on- going over life of strategy	2 & 4
a supported person's needs	All Health and Social Care professionals will proactively seek the expert views that carers have when planning to meet supported peoples' needs	Professionals value and seek out carer input when planning care and support, including the importance of continued support and communication; and reviewing effectiveness	ACSPG	August 2020 and on-going over life of strategy	2 & 4
	All assessment documents will include reference to carer consultation and perspective, and how they can positively contribute in planning to meet needs. This will be routinely documented	Measure impact through feedback mechanisms – e.g. 'Did you feel treated as an equal partner? – how could this be improved?' More carers should feel more involved and that they are treated as equal partners	ACSPG	August 2020 and on-going over life of strategy	2 & 4
6c) Recognise the contribution that carers make to the supported person's life and to society in general	Ensure that we use opportunities to publicly recognise carer's positive contributions through a variety of media, presentations to community groups, social events etc.	The Angus Carers newsletter, and Integration Matters, will include a regular section on carers contributions Measure impact through feedback mechanisms	ACSPG	April 2020 and on- going over life of strategy	1, 2 & 4
	Promote the Emergency Card for Carers and plan in order to raise awareness among carers, professionals and public of the important contribution that carers make to peoples' lives	Measure uptake of the card Measure impact through feedback mechanisms	ACSPG	April 2020 and on- going over life of strategy	1, 2, 4 & 5
	Promote the "Triangle of Care" Model to support carers who look after someone with poor mental health within Inpatient, Child and Adolescent Mental Health Services (CAMHS) and Community Adult Mental Health Services	Monitor how often resources and information are accessed	Angus Mental Health & Wellbeing Network	On-going over life of strategy	2
	Develop training materials so that professionals are exposed to carers' issues in their training, and can recognise and value their contributions to supporting people and the wider community	Measure impact through feedback mechanisms	ACSPG	August 2020	1, 2 & 4